

Memorandum of Understanding
Between
Danish Ministry of Science, Technology and Innovation
and
Chinese Academy of Sciences

Preamble

1. Noting the strong track record of collaboration between Danish and Chinese researchers and seeking to add value to the Danish and Chinese societies through the exchange of knowledge, technology and talent, the Danish Ministry of Science, Technology and Innovation, the Danish universities, and Chinese Academy of Sciences (CAS) agree to jointly develop a Sino-Danish Center (SDC) for Education and Research located at the Yanqihu campus of Graduate University of Chinese Academy of Sciences (GUCAS) in Beijing.

Concept

2. *Research.* The SDC would provide a platform for jointly undertaking research activities and exchanging scientific staff between Denmark and China.

3. *Graduate Education.* The SDC would provide doctoral and master's programs developed in close collaboration with researchers working at the center. Moreover, it is envisaged that close ties will be developed with Danish companies in China and local businesses in order to combine theoretical knowledge with hands-on experience.

4. *Training.* The SDC would – on a smaller scale – provide training programs to Chinese and Danish companies wishing to upgrade the skills of their workers and managers. These programs would be offered on a commercial basis.

Scientific focus of the center

5. The center would span several areas of research and training, but

would be non-comprehensive in its approach. The objective is to select scientific areas where Danish and Chinese scientific communities have complementary strengths or significant potential.

6. The collaboration between Danish universities and CAS will constitute the backbone of the center. At the same time, the SDC would be an open organization that maintains linkages with other institutions and research groups in the Chinese innovation system.

7. The issue of IPR will be regulated in the partnership agreement.

The center's physical infrastructure

8. The parties have mutually agreed that an SDC's building will be constructed as a center for scientific research and education on GUCAS' Beijing Yanqihu Campus. Additional agreement shall be signed after detailed issues are negotiated by both sides.

Management of the center

9. The center will form part of GUCAS and would be run in accordance with the overall strategic management of the institution. No legal status will be awarded to the center. Nonetheless, the center would have some degree of independence to develop an international research and educational environment in conformity with both Danish and Chinese academic traditions.

10. The center would be managed by a joint managerial committee. The committee will ensure representation of each selected scientific area and could be composed of Danish and Chinese researchers of high international scientific standing.

11. The day-to-day management of the center would be the responsibility of a principal director from GUCAS aided by a Danish executive director who should be a scientist of international influence.

Financing the center

12. The SDC's realization will be contingent on significant cash and

in-kind contributions from both Danish Universities, the Danish Ministry of Science, Technology and Innovation and CAS.

13. The parties aim for a balanced financial model where the Danish and Chinese sides will finance an equal share of the SDC's total operation expenditure.

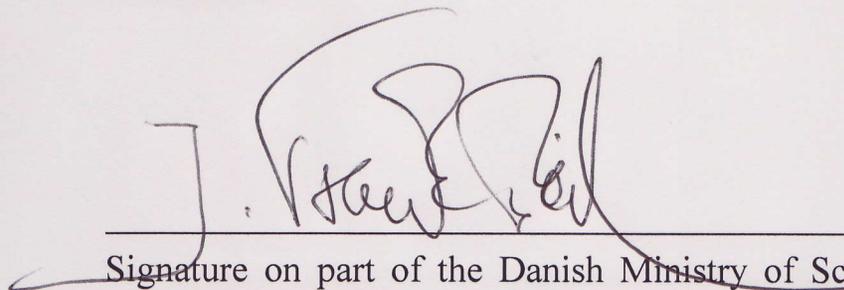
14. The SDC's educational activities will be fully financed by GUCAS and the Danish partners. Both sides would contribute to a basic level of funding for research activities at the center. Moreover, external research funding will be necessary from both Danish and Chinese sources.

General provisions

15. This Memorandum of Understanding expresses the clear intent of the cosigners but does not obligate CAS or the Danish side to go forth with the project.

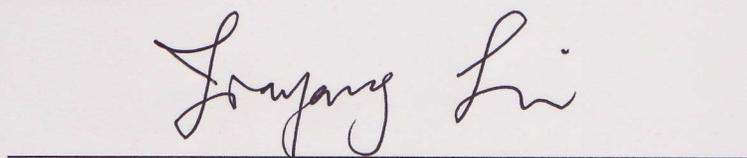
16. The process ahead is subject to the approval of the Danish Parliament and the Chinese authorities.

17. Signed on 22nd October 2008 in duplicate, each copy consisting of both an English and a Chinese version. Both texts are equally authoritative.



A handwritten signature in black ink, appearing to read 'J. Steen Rasmussen', is written over a horizontal line.

Signature on part of the Danish Ministry of Sciences, Technology and Innovation



A handwritten signature in black ink, appearing to read 'Longyang Li', is written over a horizontal line.

Signature on part of Chinese Academy of Sciences